



JK Holding Co., Ltd.

Corporate Profile 2019

as of July 2019

Message from the President and COO of JK Holdings

Summary of the "Breakthrough 21" Mid-term Business Plan of JK Holdings



Keiichiro Aoki
President and COO of JK Holdings

While the Japanese economy is expected to recover gradually in the next few years, the outlook for the global economy is unclear due to factors that will slow growth. In the housing industry as well, while the market remains active because of low-interest housing loans and the promotion of energy conservation due to national policies, factors contributing to a structural slowdown should become apparent with regards to the number of new housing starts, such as the population decline and the coming peaking out in the number of households. Given the above outlook, the JK Holdings Group has formulated a new mid-term business plan for the fiscal years from 2019 to 2021. While maintaining our course towards expanding growth, and responding quickly to changes in the business environment, with a slogan of "Breakthrough 21", we have created a structure that can respond to uncertain changes.

Key Measures

① Creating New Value

In order to respond quickly to future changes, while still valuing how we have come from the past to the present, we will boldly meet the challenges of innovation in each field (new products, services, business regions and customer acquisition).

② Making a Strong and Flexible Organization

Looking ahead to future changes in the business environment, we will reexamine the organization and staffing systems within the group or within each subsidiary. With regards to governance and internal controls as well, we will improve the system with the aim of a higher level of effectiveness that is befitting for our group. In addition, we will sequentially upgrade the systems necessary for this.

③ Improving Our Corporate Presence

In order to overcome the low profile due of our B to B business, and to strengthen relationships with all stakeholders, in addition to strengthening our IR and PR, we will focus on activities that are conscious of our corporate social responsibility, such as the realization of initiatives for sustainable development goals (SDGs), and projects that contributes to society.

Consolidated Targets

(Unit: 100 million yen)

Fiscal Year	Sales	Operating Profit	Ordinary Profit	Current Net Profit	Ordinary Profit Ratio
FY2019 Target	3,650	50	47	26	1.29%
FY2020 Target	3,700	52	49	28	1.32%
FY2021 Target	3,750	54	51	30	1.36%

Work on Wooden Structure Construction

With the participation of six companies from the JK Holdings Group (Japan Kenzai, KeyTec, Butsurin, Akita Glulam, Miyamori and Meirin), the JK Timber Engineering Group, which provides total support for wooden structure construction, from the structural design of the framework to construction management, saw sales in fiscal year 2018 reach a record high of 4.0 billion yen. Against this background, with large-sized, high-rise wooden buildings beginning to spread in Western countries through the utilization of structural glued laminated wood and cross-laminated timber (CLT), in recent years, there has been growing interest in Japan in the wooden constructions of the major general contractors and architectural firms. There is also growing public interest in the use of wood for the athletic facilities of the 2020 Tokyo Olympics. Utilizing the areas of strength for each company, such as wholesale business, laminated wood and laminated veneer lumber (LVL), the six companies of the JK Timber Engineering Group will continue to meet global demand for wooden structure construction in the future.

For a Fulfilling Life Style

Wholesaling business of general building materials

BUTSURIN Co.,Ltd.

Head Office WOOD LAND TOWER 6F 7F, 1-7-22 Shinkiba, koto-ku, Tokyo, Japan

Branches 8 branches (Hokkaido Branch, Osaka Branch and others)

Website <https://www.mbr.co.jp>

Representative Katsumi Tannaka (president)

Capital 50m Yen

Employees 131

Business Fields Standing trees, logs, lumber and processed wood products. From both Domestic and foreign sources. Sales of various building materials, construction of exterior Products, and garden components, along with special green construction (rooftop, wall) Engineering works and design. operation and management of construction projects, timber, gardening materials and sales of forestry equipment.



Pooftop greening

TSUSHO Co.,Ltd.

Head office Nakanoshima Dai Building 29F, Nakanoshima 3-3-23 Kita-ku, Osaka, Japan

Branches 13 branches (Osaka first branch and others)

Website <http://www.tsusho.co.jp>

Representative Hirohide Enokiya (president)

Capital 490m Yen

Employees 154

Business fields Domestic sales and construction of household – ratered materials such As plywood, lumber, interior and exterior material, household equipments.



Head office

JKI Co.,Ltd.

Head office WOOD LAND TOWER 10F, 1-7-22, shinkiba, kotoku, Tokyo, japan

Branches Jakarta Office

Representative Kazuhiko Oodaira (president)

Capital 50m yen

Employees 7

Business Fields Sales of imported plywood



Plywood manufacturing and Wood processing business

KEYTEC Co.,Ltd.

Head Office WOOD LAND TOWER 8F, 1-7-22, shinkiba, koto-ku, Tokyo, japan

Plant 15 Mokuzaiko, Kisarazu, Chiba, Japan

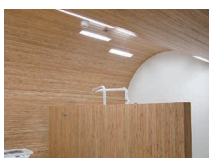
Website <http://www.keytec.co.jp>

Representative Hirokazu Nakanishi (president)

Capital 268,4m Yen

Employees 161

Business Fields Structural laminated veneer lumber (LVL), manufacturing and sales of various plywood.



Akita glulam Co.,Ltd.

Head office ichibanchi, nanatsudate. Hanaoka-machi, odate-shi, Akita, Japan

Website <http://www.akita-glulam.net>

Representative satoshi hatakeyama (president)

Capital 92m Yen

Employees 41

Business Fields Lumber manufacturing and sales of structural glued laminated wood (large, medium & small cross sections, straight timber & curved materials).



Processing Machine

Pre-cut, joining hardware installation, wooden construction building design, design support, construction of wooden buildings

Miyamori Co.,Ltd.

Head Office 195 Okimote, Ookawa, Oookawa, Gojome, Akita, Japan

Website <http://www.miyamori.co.jp>

Representative Tomoaki Kaneko (president)

Capital 95m yen

Employees 93

Business Fields Small & medium cross section laminated wood



Roller Press



Construction works

JK Home Co.,Ltd.

Head Office WOOD LAND TOWER 6F, 1-7-22, Shinkiba, koto-ku, Tokyo, Japan

Exhibition Hall 3 sites (Chiba kita Housing Forum and others)

Website <http://www.jk-h.co.jp>

Representative Akinori Ogawa (president)

Capital 30m Yen

Employees 17

Business Fields Custom-built houses, renovation, management of Bruce home Group Franchise Chain Headquarters.



Example of Construction



Retailing business of general building materials

House Depot Japan Co.,Ltd.

Head Office WOOD LAND TOWER 5F, 1-7-22, SHINKIBA, koto-ku, Tokyo, Japan

Website <http://www.housedepot.co.jp>

Representative yasuyuki kido (president)

Capital 300m Yen

Employees 22

Business Fields Building materials platform, implementation of the Depot Library, offering "House Depot & Renovation" tools, providing the Heart System and financial services



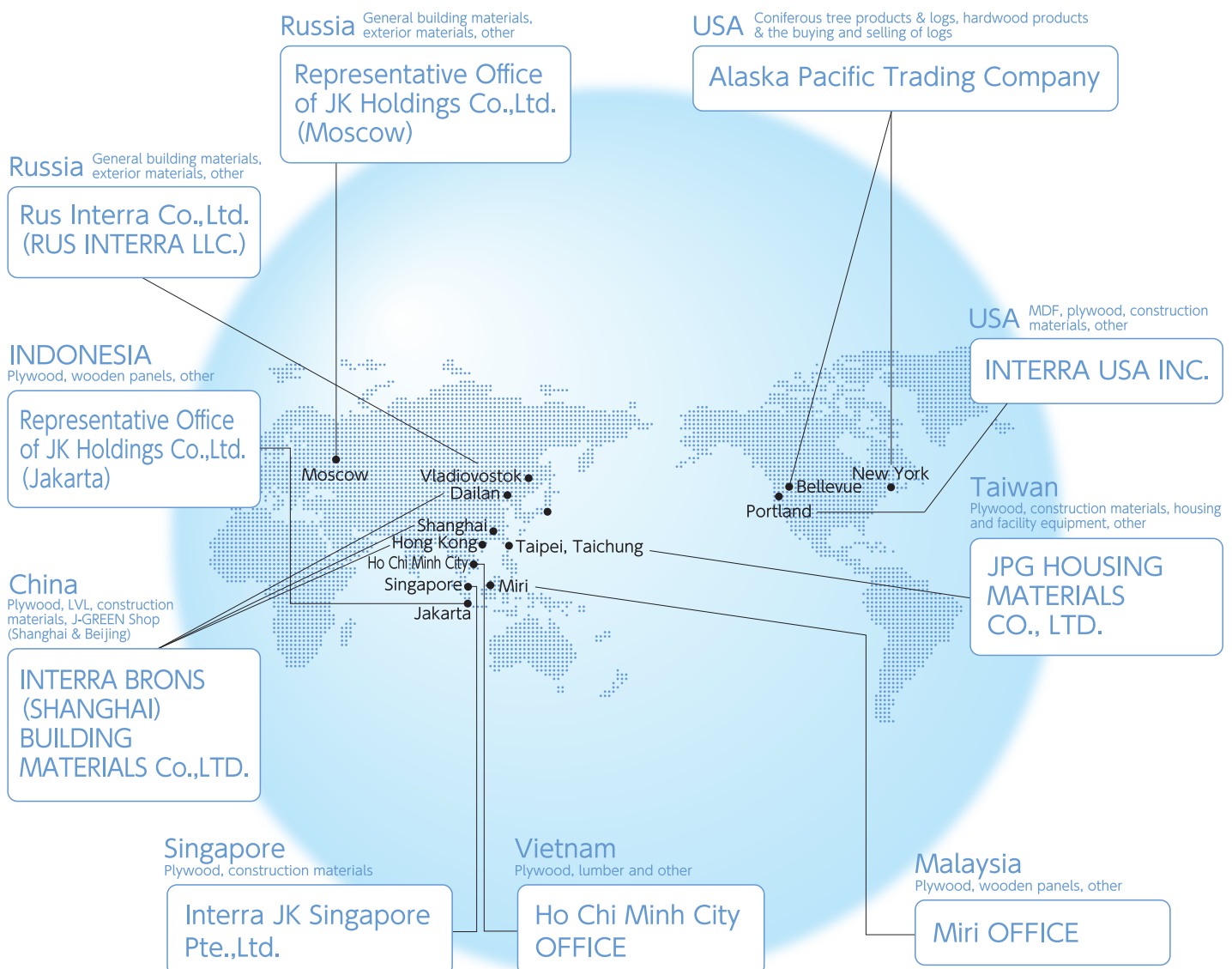
Our Overseas business Network in 2019

JK Group' s overseas business points are in 8 countries and 16 cities as below.

China : shanghai, Dalian, Hong Kong
 Taiwan : Taichung, Taipei
 USA : Seattle, Portland, New York, Bellevue
 Russia : Vladivostok, Moscow
 Malaysia : Miri
 Vietnam : Ho Chi Minh city
 Indonesia : Jakarta
 Singapore : Singapore

We handle timber,plywood, adhesive glue and various construction materials,aiming at realizing more comfortable residential circumstance all over the world.

We also provide financial and technical support to local manufacturers to improve their production.



Corporate Name: JK Holdings Co., Ltd.
Head Office: WOOD LAND TOWER, 1-7-22,
 Shinkiba, Koto-Ku, Tokyo, Japan
Telephone: 81-3-5534-3800
Facsimile: 81-3-5534-3835
Website: <https://www.jkhd.co.jp>
Foundation: October 1937
Establishment: February 15, 1949
Capital 3,195 mYen
Sales 358,935 mYen
Employees: 2,896

Board Members:

Takashi Yoshida	<i>Chairman</i>
Keiichiro Aoki	<i>President</i>
Akinori Ogawa	<i>Director</i>
Tomoaki Kaneko	<i>Director</i>
Tatsuo Koyanagi	<i>Director</i>
Kazuyuki Tatezaki	<i>Director</i>
Akira Yoshida	<i>Director</i>
Hiroshi Narita	<i>External Director</i>
Ichiro Yumoto	<i>External Director</i>
Shoichi Watanabe	<i>Full-time Corporate Auditor</i>
Kozo Ota	<i>Full-time Corporate Auditor</i>
Koichi Ogawa	<i>External Auditor</i>
Shinichi Kobayashi	<i>External Auditor</i>

Bank of Account:

Mizuho Bank, Ltd.
 Sumitomo Mitsui Banking Corporation
 The Soko Chukin Bank, Ltd.
 Resoba Bank, Ltd.
 HIGASHI-NIPPON Bank, Ltd.

Settlement:

on March 31
 Listed on the Tokyo Stock Exchange
 (code: 9896)

History:

1998.10. -----Japan Kenzai Co., Ltd. created through merge of Maruyoshi Co., Ltd. and Kokoku Housing Co., Ltd.
 2003.3. -----The first section of the Tokyo Stock Exchange assigned
 2004.3. -----The Acquisition of ISO14C-01 certification
 2004.4. -----TSUSHO Co., Ltd. (Sales of housing material) becomes a subsidiary
 2006.10 -----Becomes pure holding company, corporate name changes from Japan Kenzai Co., Ltd. to JK Holdings Co., Ltd.
 2007.3. -----The affiliation of Mitsui & Co. Forestry Ltd., trade name to Butsurin Co., Ltd.
 2007.9. -----The completion of new headquarters (WOOD LAND TOWER)
 2007.10.-----The Wood & Plywood Museum NPO (Trustee.Shigeru Yoshida) opened.
 The museum JK Holdings Co., Ltd. is supporting is the only museum in the world that focusses on the theme of wood and plywood and earth environment.

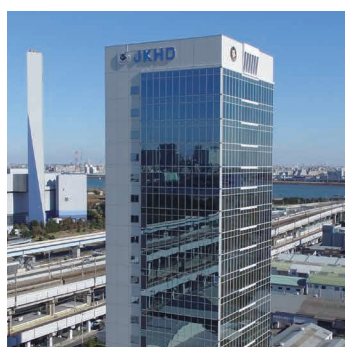


2011.10.-----MITOMOKU Co., Ltd. (Sales of housing material) becomes a wholly-owned subsidiary.
 2012.10.-----75th anniversary since foundation.
 2013.3.-----Meirin Co., Ltd. (Sales of housing material) becomes a subsidiary.
 2013.10.-----Miyamori Co., Ltd. (Lumber Processing) becomes a subsidiary.
 2016.4.-----TOP-Kenzai Co., Ltd. (Sales of housing material) becomes a subsidiary
 2016.11-----MJ Tech Co., Ltd. (processing and sales of exterior wall materials for residential use) becomes a subsidiary.
 2017.4.-----Opening of Moscow Office of JK Holdings Co., Ltd.
 2017.10-----80th anniversary of JK Holdings Co., Ltd.

JKHD Group

JK Holdings Co., Ltd.
 62 companies as of March, 2019

Gold



WOOD LAND TOWER

Wholesaling business of general building materials (13 companies)

Chrome yellow

Japan Kenzai Co., Ltd.
 BUTSURIN Co., Ltd.
 TSUSHO Co., Ltd.
 JKI Co., Ltd.
 RUS INTERRA INC

Meirin Co., Ltd.
 INTERRA BRONS (SHANGHAI) BUILDING MATERIALS Co., Ltd.
 QINGDAO BRANCH
 DALIAN BRANCH

Polywood manufacturing and Wood processing business (10 companies)

Green

KEYTEC Co., Ltd.
 Akita Glulam Co., Ltd.
 Nihon Paneform Co., Ltd.

Miyamori Co., Ltd. others

Agent business for materials (4 companies)

Chrome yellow

INTERRA USA INC. others

Construction works (6 companies)

Navy blue

JK Home Co., Ltd. others

Warehouse and Transport business (2 companies)

Red

JK CARGO Co., Ltd.
 JK Butsuryu Co., Ltd.

Franchise business

Light blue

House Depot Japan Co., Ltd.

Retailing business of general building materials (22 companies)

INTERRA Japan Co., Ltd. others

Others (3 companies)

JK Smile Co., Ltd.
 House Depot Partners Co., Ltd. others